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25 Years of Local Government: Reviewing Basic Assumptions A Virtual Conference

In 1995 at the time of White Paper on Local Government and the first democratic municipal elections there was much optimism about the developmental potential of municipalities. Apartheid had largely been crippled by mass movements organizing around basic needs, water and electricity. The local sphere was where new models of development were pioneered, ones that privileged the role of citizens in the design and even execution of projects. Well before the Worker's Party in Brazil experimented with participatory budgets, civic organizations in many places in the country had established community or local development forums and were calling for 'community driven development', a concept that was later taken up by the unions and placed at the centre of the Reconstruction and Development Programme (RDP).

Yet even in the early stages of the transition there were signs that local government transformation was coming up against major constraints. Municipalities in South Africa where largely self-financing, a legacy of the British model continued into the Apartheid period. They were expected to pay for the costs of service delivery from revenue generated from their local tax base. This model of autonomy was enshrined in the South African constitution and even radicalized when local government was established as a third sphere of government with all sorts of protections against interference from other spheres of government. There was much idealism in this arrangement too. More than elsewhere, democratic momentum was believed to be in local communities, who needed protection from bureaucratic tendencies elsewhere.

Yet right from the beginning, new national departments and the 9 provincial governments drew talented local government activists away from the local sphere. At the same time, the introduction of 'wall-to-wall' municipalities saw the emergence of municipalities in places previously serviced by provinces or by homeland governments, which had little prospects of becoming self-financing. Provincial governments soon ballooned, attracting the lion's share of inter-governmental fiscal grants, leaving the local government sphere underfunded, with especially serious consequences for financially unviable local authorities.

Political arrangements have further complicated the running of local government administrations. The failure to distinguish between political and administrative roles has created confusion between the respective roles and functions of councilors and local



government officials. This has also created tensions between Mayors and Municipal Managers. Severe fragmentation in the ruling party itself has sometimes crippled decision-making in councils, turning councilors even from the same party against each other, and provoking conflicts between Council Speakers and Mayors. In some places municipalities are run by weak and unstable coalitions.

The 25 Years of Local Government will be a virtual conference to reflect on the last 25 years of local government in the democratic era. The purpose will be to surface and to engage the fundamental assumptions that informed the constitution of this sphere to answer two basic questions: 1) Are these assumptions still appropriate for current conditions and 2) what needs to be changed.

Conference themes:

- 1. Constitutional: Autonomy of Local Government as a distinct sphere of government: what was the legal and constitutional reasoning behind the establishment of local government as the third tier of government. What were the alternatives? Does this still make sense?
- 2. Spatial: The creation of provincial governments went hand-in-hand with the abolition of Regional Services Council and the introduction of wall-to-wall municipalities. What was the logic behind these reforms? What would it mean to consider a more differentiated approach to local government?
- 3. Financial: Municipal Finances: the financial autonomy of municipalities is one of the enduring legacies of South Africa's colonial period. Yet only a handful of municipalities are financially viable. What are alternative funding models for local government.
- 4. Political: how can municipalities be stabilised and what can be done to professionalise administrations and contain political tensions within and between parties from overwhelming the functioning of local authorities.
- 5. Participation: the notion of developmental local government stressed the importance of community participation in decision-making. This ultimately found expression in the ward system. Though the violence associated with community protests suggests that local residents are unable to find their voices in these and other processes.
- 6. Service Delivery: the key task of local governments is to provide basic services, including water, electricity and sanitation to South African households. Over the last twenty years, municipalities, as a rule, have struggled to with planning, including spatial and financial planning and following-through with the execution of plans. The result has been very uneven service delivery and difficulties in maintaining and developing the infrastructure.



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Day 1: Wednesday 25 November 2020

Time	Item	Speaker
08:30 -09:30	Setting the Scene	GAPP : Ivor Chipkin SALGA.: Xolile George KEYNOTES: Philip Van Ryneveld Vali Moosa
09:30 -10:50	History of the Current System and the Allocation of Powers and Functions	 Nico Steytler Andrew Boraine Jaap De Visser
11:00 -12:20	Why 'wall-to-wall' municipalities?	Michael SutcliffeThabo ManyoniCrispian Olver
12:30 -13:00	Lunch	
13:00 -14:20	Unicities or Metros with Sub Structures?	Ann BernsteinLeila McKennaPali Lehohla
14:30 -15:50	One or two-tier councils?	Yunus CarrimNico SteytlerSithole Mbanga
16:00 -17:20	Making Local Government Financially Viable	 Karen Heese Jan Hattingh Roland Hunter Bongani Khumalo



Day 2: Thursday 26 November 2020

Time	Item	Speaker
09:00 -10:20	Municipal - community relations/ partnerships	Jason NgobeniMcebisi NdletyanaYolisa Kani
10:30 -11:50	Elections the consequences for effective government	Terry TselaneJanet LoveSy Mamabolo
12:00 -13:20	The Political Structure of Councils and Administrative Stability	Sbu SitholePam YakoXolile George
13:30-14:00	Lunch	
14:00 -15:20	Coalitions and political stability.	 Andrew Boraine Somadoda Fikeni Marius Pieterse Kanego Mokgosi
15:30 -16:50	Strengthening the Technical Capacity of Councils for Service Delivery	 Trevor Fowler Geo Quinot Sbongile Mazibuko Ivor Chipkin
17:00 -18:20	Discussion: Going Forward: What Needs to Be Done.	 Parks Tau Khulekhani Mathe Pascal Moloi Pam Yako
CLOSING		





Celebrating: 25 Years of Local Government



